



External Training Course

Portfolio Project Management Professional

From 12 Feb. To 16 Feb. 2024

From 04 Mar. To 08 Mar. 2024

From 29 Apr. To 03 May 2024

Carlton Downtown Hotel, Dubai, UAE

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External Training Course:

Portfolio Project Management Professional

From 12 Feb. To 16 Feb. 2024	Fees: 4990 \$	Fess: 1520 KD
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INTRODUCTION

“Learn to manage project portfolios to meet your organization's strategic objectives”.
In this course, you will learn what it takes to maximize the number and strategic value of the projects that your organization completes. This course is designed for anyone involved in the development and execution of organizational strategy.

WHO SHOULD ATTEND?

Senior executives responsible for organizational strategy.
Managers responsible for developing organizational strategy or for making strategic recommendations.
Portfolio managers, project managers, and program managers.
Members of portfolio, program, or project offices.
Operational managers who are impacted or impact portfolios.
Project team members, customers, and other stakeholders of the portfolio management process.

WHAT YOU'LL LEARN

Differentiate project portfolio management from other management disciplines.
Relate projects to an organization's strategic objectives.
Explain what is involved in project prioritization in large, complex organizations.
Develop and apply a project prioritization model that incorporates the many and varied aspects of project value.
Prioritize projects on the basis of their strategic value.
Schedule projects on the basis of strategic priorities so as to maximize the benefits derived from an organization's ability to complete projects.

Maximize the volume of projects that can be completed by developing defensive capacity of non-limiting resources.

Maximize the value of projects that are completed by ensuring the right projects are being completed in the right order.

Simplify the portfolio management process by focusing management attention on the bottlenecks to project completion.

Relate portfolio management success to the contribution made by the Project Management Office.

TRAINING METHODOLOGY

Participants will receive a thorough training on the subjects covered with the tutor utilising a variety of proven adult learning teaching and facilitation techniques. Training course methodology is designed around a PMI® syllabus and includes an insight into appropriate methods as well as industry tools and processes used as practice examples.

This Portfolio Project Management Professional training course includes teamwork around an applicable case study, with group discussion and critical analysis of portfolio stakeholders, processes and portfolio context.

ORGANISATIONAL IMPACT

This training course provides advice and examples of how to apply principles, practices, and techniques that together enable the most effective balance of organisational change and business as usual. Thus ensuring that the organisation benefits from a team of professionals with relevant awareness to make good decisions that will impact on the future of the organisation.

PERSONAL IMPACT

For the individual, the training course provides the opportunity to gain some of the important tools to be a Portfolio Project Management Professional including:

- Having an understanding of scope and objectives of portfolio management.
- Knowledge of benefits when applying portfolio management.
- Understanding the context within which portfolio management operates well.
- Learning the approaches to implementation, maintaining progress, and assessing successes.

- Purpose and key content of the major portfolio documents.
- The scope of key portfolio management roles.
- Improved decision-making.

COURSE OUTLINE

1. PORTFOLIO MANAGEMENT FOUNDATIONS

- Organizational Project Management.
- Portfolio Management and Organizational Strategy.
- Roles and Responsibilities of a Portfolio Manager.
- PMI View of Portfolio Management.

2. PROJECT SUCCESS AND PORTFOLIO MANAGEMENT

- Role of Portfolio Management in Project Success.
- Effective Portfolio Management.

3. EXECUTIVE INVOLVEMENT IN PORTFOLIO MANAGEMENT

- Executive Involvement.
- Capacity Management.

4. STRATEGIC ALIGNMENT

- Value Considerations
- Project Prioritization

5. CONSIDERATIONS OTHER THAN STRATEGIC ALIGNMENT

6. METRICS

7. PROJECT PORTFOLIO MANAGEMENT COMPLICATIONS

8. ROLE OF THE PROJECT MANAGEMENT OFFICE

HANDS-ON EXERCISES:

- Terminology.
- Strategic Priorities and Conflicts.
- Organizational Constraints.
- Conduct a Strategic Evaluation.
- Improve a Project Valuation Model.
- Prioritize Projects.
- Efficiency of Multitasking.
- Limiting Resources.
- Strategic Assets.
- Develop a Preliminary Prioritization Model.
- Perform a Project Analysis.